



SKEEMA BUSINESS SCHOOL

Disruption dans les organisations :  
manager pour la collaboration et l'agilité  
Aurore Haas

Apprenons à nous  
connaître...



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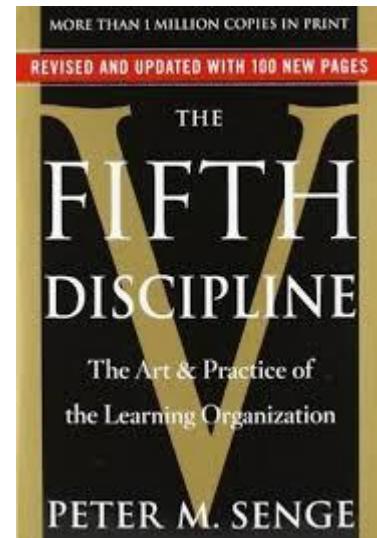
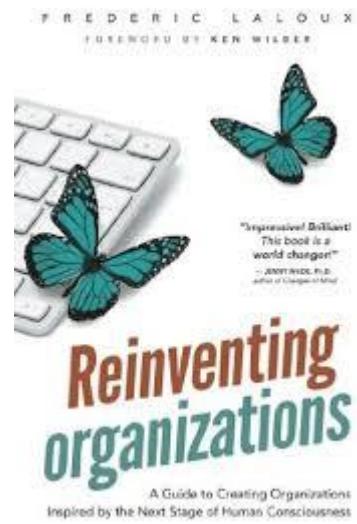
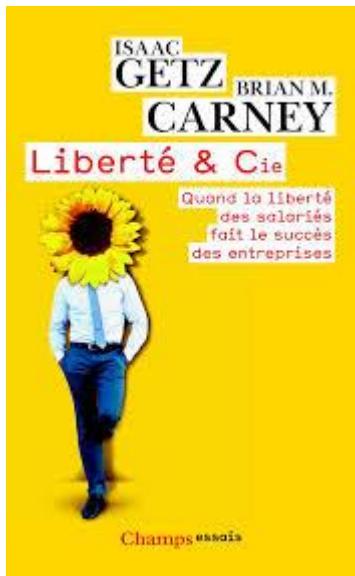
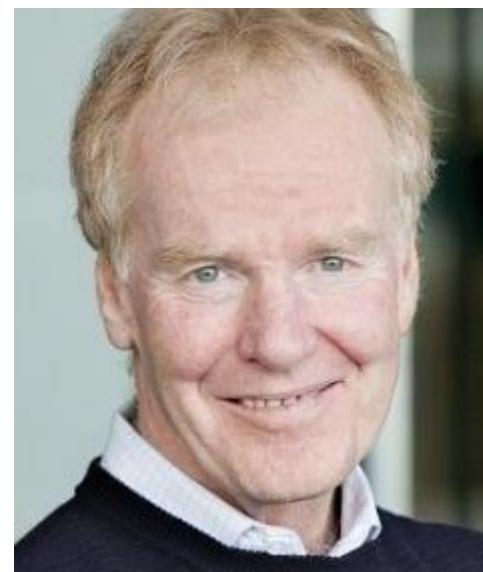
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CERCLE  
KNOWLEDGE  
& COLLABORATIVE  
INTELLIGENCE







*In todays economy, the  
most important resource is  
no longer labor, capital or  
land; it is knowledge*

*(Peter Drucker)*

*The only skill that will be  
important in the 21st  
century is the skill of  
learning new skills.  
Everything else is becoming  
obsolete over time*

*(Peter Drucker)*

# COMMENT S'ORGANISER ?

## VALEURS

Valeurs d'ouverture et  
de soutien  
Confiance  
Collaboration  
Learning

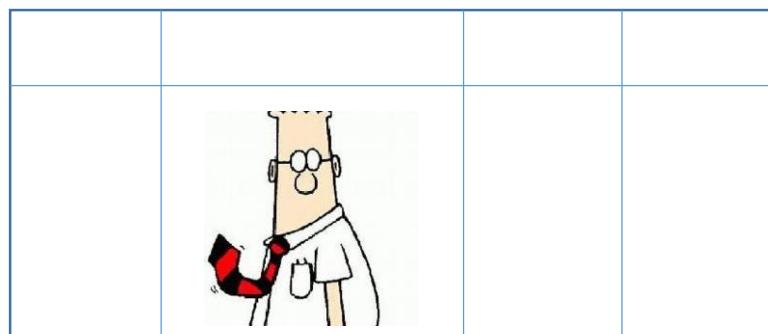
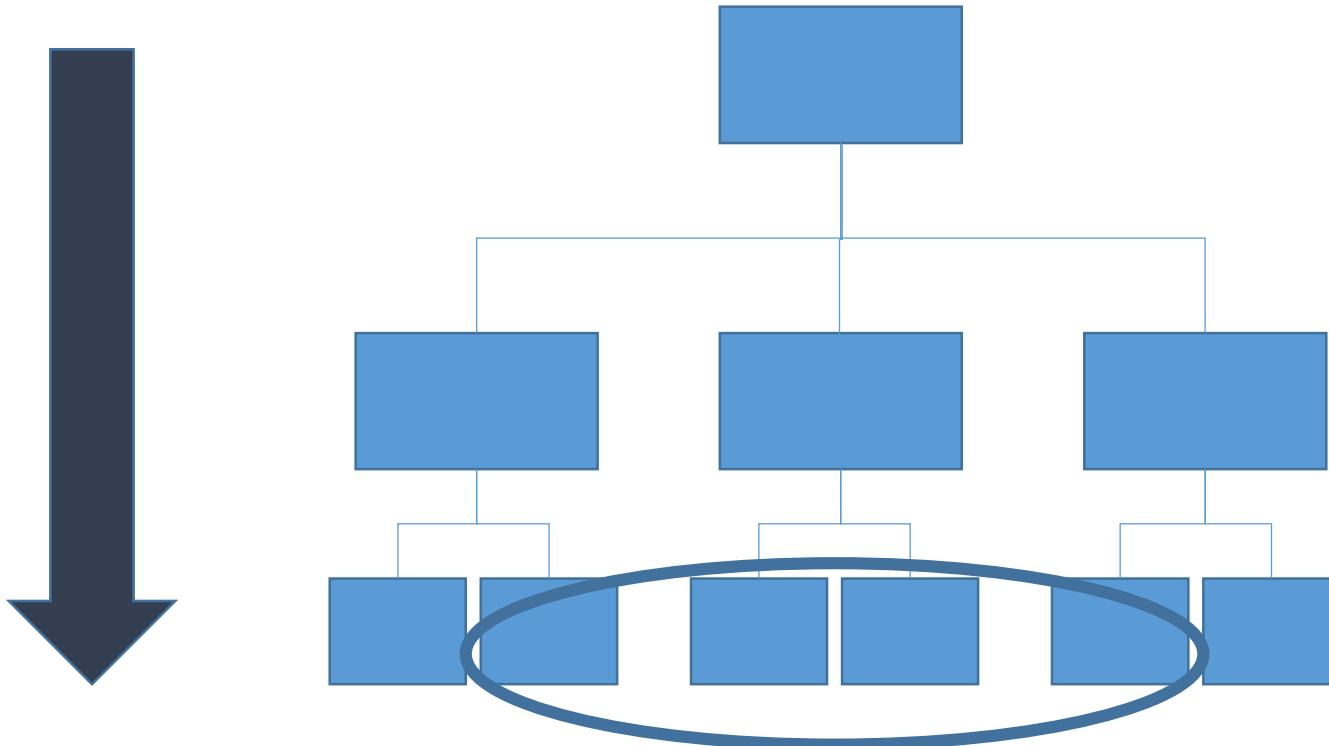
## GESTION DES CONNAISSANCES

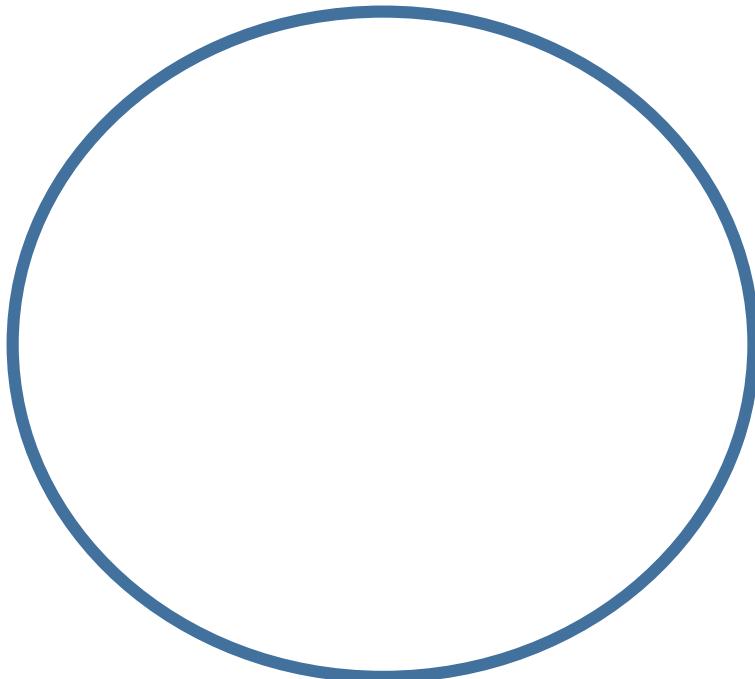
Partage de connaissance  
Création de  
connaissance

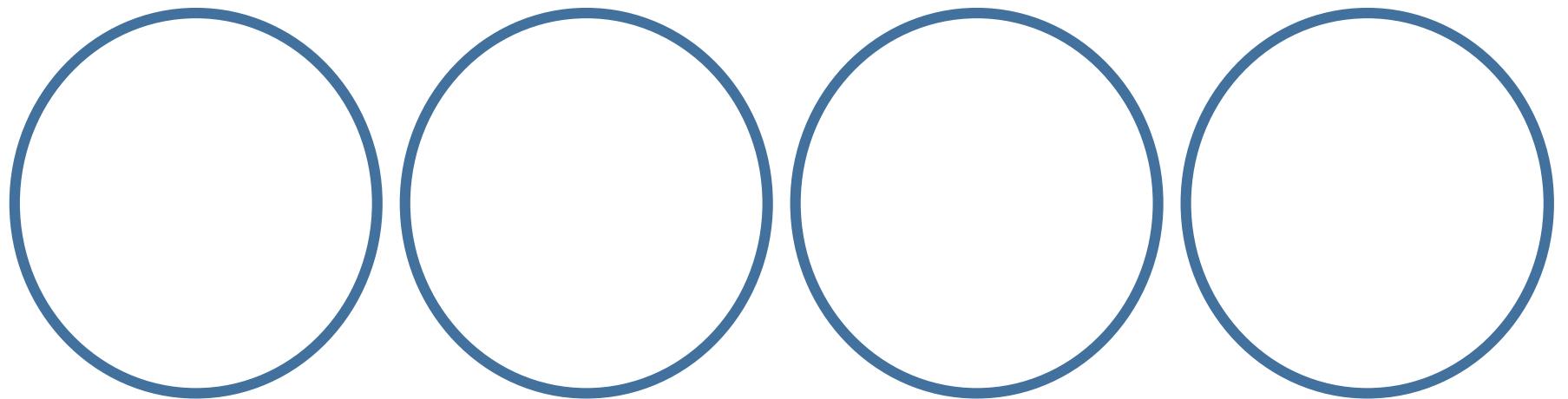
## PERFORMANCE

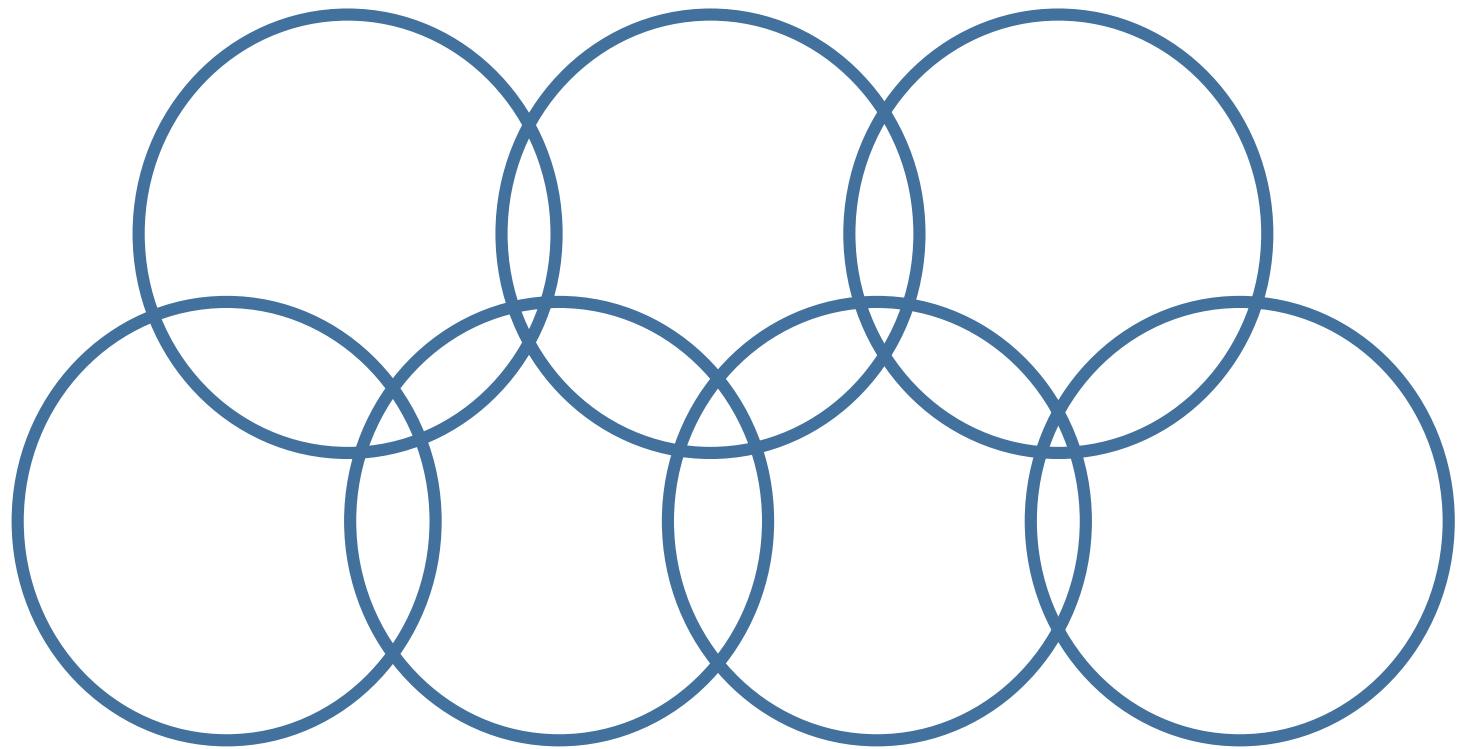
Innovation  
Agilité  
Adaptation

...Mais il n'y a pas une, mais  
plusieurs cultures dans une  
organisation









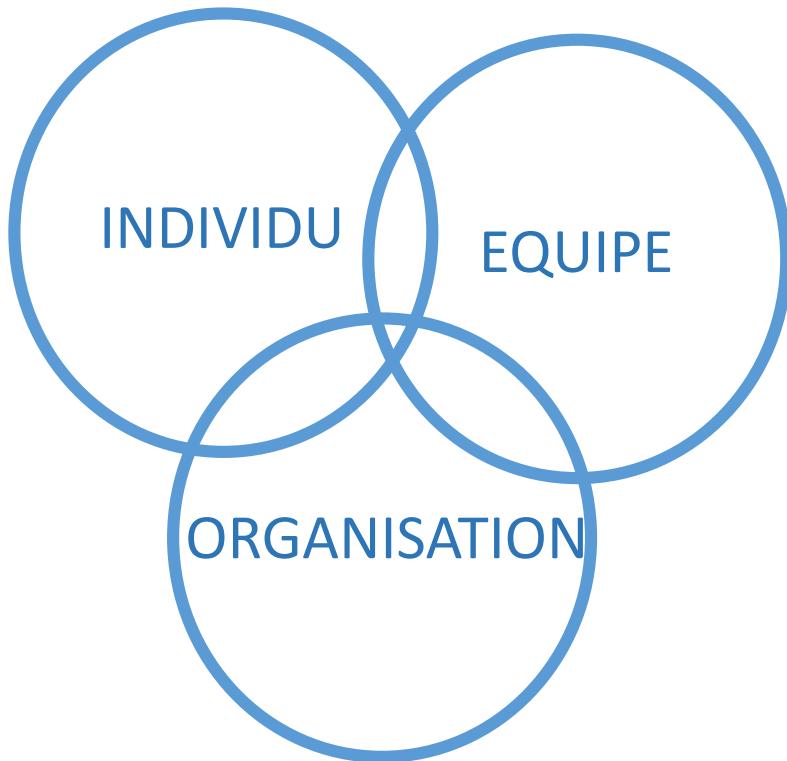




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# PRINCIPES



- ▶ Développement personnel, réflexion, appréhension de la complexité
- ▶ Engagement, sens
  
- ▶ Collaboration
- ▶ Partage, apprentissage
- ▶ Créativité
  
- ▶ Culture
- ▶ Structure

A votre avis, quels « principes » mettre en place pour parvenir à ce mode d'organisation ?

maîtrise,  
connaissance de  
soi

empowerment,  
auto-gestion

sens, mission

# CERCLE KNOWLEDGE & COLLABORATIVE INTELLIGENCE



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